

**BREADTALK GROUP LIMITED**

**Financial Statement and Dividend Announcement For The First Quarter Ended 31 March 2009**

**PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS**

**1(a) An income statement (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year**

The Board of Directors of BreadTalk Group Limited is pleased to announce the consolidated results of the Group for the first quarter ended 31 March 2009. The figures presented below have not been audited.

	Group		Increase/ (Decrease)
	1st Quarter Ended 2009	1st Quarter Ended 2008	
	\$000	\$000	
Revenue	57,201	45,091	26.9%
Cost of sales	<u>(26,040)</u>	<u>(21,040)</u>	23.8%
Gross profit	31,161	24,051	29.6%
Other operating income	1,821	1,222	49.0%
Distribution and selling expenses	(21,544)	(17,730)	21.5%
Administrative expenses	(8,185)	(6,715)	21.9%
Profit from operations	<u>3,253</u>	<u>828</u>	292.9%
Interest income	30	37	-18.9%
Interest expense	(171)	(189)	-9.5%
Profit before tax and share of results of associates and joint ventures	<u>3,112</u>	<u>676</u>	360.4%
Share of results of associates	(200)	(134)	-49.3%
Share of results of joint ventures	<u>108</u>	<u>(18)</u>	N.M.
Profit before tax	3,020	524	476.3%
Tax expense	<u>(843)</u>	<u>(765)</u>	10.2%
Profit (loss) after tax	<u><u>2,177</u></u>	<u><u>(241)</u></u>	N.M.
<b>Other comprehensive income/ (loss):</b>			
Fair value adjustment	(575)	-	N.A.
Foreign currency translation	<u>590</u>	<u>(36)</u>	N.M.
Other comprehensive income/ (loss) for the period, net of tax	<u>15</u>	<u>(36)</u>	N.M.
Total comprehensive income (loss) for the period	<u><u>2,192</u></u>	<u><u>(277)</u></u>	N.M.
Profit (loss) attributable to:			
<b>Shareholders of the Company</b>	<b>2,079</b>	<b>(302)</b>	N.M.
Minority interests	<u>98</u>	<u>61</u>	60.7%
	<u><u>2,177</u></u>	<u><u>(241)</u></u>	N.M.
Total comprehensive income (loss) attributable to:			
<b>Shareholders of the Company</b>	<b>2,094</b>	<b>(338)</b>	N.M.
Minority interests	<u>98</u>	<u>61</u>	60.7%
	<u><u>2,192</u></u>	<u><u>(277)</u></u>	N.M.

**1(a)(ii) Breakdown and Explanatory Notes to the income statement.**

**(A) Profit before tax is arrived at after charging / (crediting) the following:**

	Group		Increase/ (Decrease)
	1st Quarter Ended 2009	1st Quarter Ended 2008	
	\$000	\$000	
Depreciation and amortisation	3,868	3,077	25.7%
Operating lease expenses	12,247	10,027	22.1%
Personnel expenses	16,065	12,988	23.7%
Impairment loss of plant and equipment	336	-	N.A.
Plant and equipment written off	111	33	236.4%
(Gain) on disposal of plant and equipment	(10)	-	N.A.
Intangible assets written off	-	14	-100.0%
Loss on disposal of a subsidiary	61	-	N.A.
Foreign exchange (gain) loss, net	(372)	93	N.M.

N.A. - Not applicable

N.M. - Not meaningful

**(B) Tax Expense**

The tax expense of \$0.8 million for 1Q09 was net of an over-provision of \$24,000 in respect of prior years (1Q08: over-provision of \$23,000)

**1(b)(i) A balance sheet (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year**

	Group		Company	
	31.03.2009 \$000	31.12.2008 \$000	31.03.2009 \$000	31.12.2008 \$000
<b>Non-current assets</b>				
Property, plant and equipment	57,375	58,156	68	69
Intangible assets	9,054	9,205	-	-
Investment securities	919	1,494	-	-
Investment in subsidiaries	-	-	23,739	23,739
Investment in associates	-	200	-	-
Investment in joint ventures	331	222	-	-
Deferred tax assets	580	532	-	-
	<u>68,259</u>	<u>69,809</u>	<u>23,807</u>	<u>23,808</u>
<b>Current assets</b>				
Inventories	3,567	3,925	-	-
Trade receivables	4,366	4,761	-	-
Other receivables and deposits	18,732	17,884	4	9
Prepayments	2,816	2,558	30	24
Amount due from subsidiaries (non-trade)	-	-	8,090	7,853
Amount due from joint ventures (non-trade)	368	343	-	-
Fixed deposits	3,299	3,187	2,563	2,550
Cash on hand and at bank	40,786	44,690	3,185	3,909
	<u>73,934</u>	<u>77,348</u>	<u>13,872</u>	<u>14,345</u>
<b>Current liabilities</b>				
Trade payables	11,476	11,630	-	-
Other payables	28,680	34,898	154	149
Other liabilities	21,434	21,072	1,027	1,475
Provision for reinstatement cost	1,790	1,809	-	-
Amount due to subsidiaries (non-trade)	-	-	7	8
Amount due to joint ventures (non-trade)	104	99	-	-
Amount due to landlord (non-trade)	95	90	-	-
Finance lease obligations, secured	173	191	-	-
Loan from minority shareholders of subsidiaries	-	276	-	-
Short term loan, secured	3,678	4,855	-	-
Long-term loans, secured	4,683	4,844	-	-
Tax payable	4,132	3,102	99	45
	<u>76,245</u>	<u>82,866</u>	<u>1,287</u>	<u>1,677</u>
<b>Net current (liabilities)/ assets</b>	<b>(2,311)</b>	<b>(5,518)</b>	<b>12,585</b>	<b>12,668</b>
<b>Non-current liabilities</b>				
Long-term loans, secured	6,305	6,407	-	-
Finance lease obligations, secured	390	430	-	-
Amount due to landlord (non-trade)	194	197	-	-
Deferred tax liabilities	1,033	1,124	-	-
	<u>7,922</u>	<u>8,158</u>	<u>-</u>	<u>-</u>
Net assets	<u>58,026</u>	<u>56,133</u>	<u>36,392</u>	<u>36,476</u>
<b>Share capital and reserves</b>				
Share capital	33,303	33,303	33,303	33,303
Treasury shares	(283)	-	(283)	-
Accumulated profits	18,487	16,408	3,372	3,173
Statutory reserve fund	1,076	1,076	-	-
Translation reserve	1,135	545	-	-
Fair value adjustment reserve	603	1,178	-	-
	<u>54,321</u>	<u>52,510</u>	<u>36,392</u>	<u>36,476</u>
Minority interests	3,705	3,623	-	-
Total equity	<u>58,026</u>	<u>56,133</u>	<u>36,392</u>	<u>36,476</u>

**1(b)(ii) Aggregate amount of group's borrowings and debt securities**

**Amount repayable in one year or less, or on demand**

As at 31.03.2009		As at 31.12.2008	
Secured	Unsecured	Secured	Unsecured
\$000	\$000	\$000	\$000
8,534	-	9,890	276

**Amount repayable after one year**

As at 31.03.2009		As at 31.12.2008	
Secured	Unsecured	Secured	Unsecured
\$000	\$000	\$000	\$000
6,695	-	6,837	-

**Details of any collateral**

- (1) As at 31 March 2009, the Group's term loans totalling approximately \$15.2 million are secured by corporate guarantees issued by the Company.
- (2) Finance lease obligations are secured by the underlying assets acquired and in some cases, together with corporate guarantees issued by the Company.
- (3) As at 31 March 2009, there were several deeds of guarantee executed by the Company to secure certain operating leases of a subsidiary company.

**1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year**

	Group	
	1st Quarter Ended 31 March	
	2009	2008
	\$000	\$000
<b>Cashflows from operating activities</b>		
Profit before tax	3,020	524
Adjustments for:		
Share of results of associates	200	134
Share of results of joint ventures	(108)	18
Depreciation of property, plant and equipment	3,728	2,935
Amortisation of intangible assets	140	142
Loss on disposal of a subsidiary	61	-
Gain on disposal of plant and equipment	(10)	-
Impairment loss of plant and equipment	336	-
Plant and equipment written off	111	33
Intangible assets written off	-	14
Interest expense	171	189
Interest income	(30)	(37)
Translation difference	(805)	22
Operating cash flow before working capital changes	6,814	3,974
(Increase)/ decrease in:		
Inventories	70	(515)
Trade receivables	383	(880)
Other receivables and deposits	(651)	871
Prepayments	(260)	(726)
Amount due from associates (non-trade)	-	14
Amount due from joint ventures (trade)	-	(7)
Amount due from joint ventures (non-trade)	(25)	(73)
Increase/ (decrease) in:		
Trade payables	20	14
Other payables and other liabilities	(5,442)	(2,170)
Amount due to associates (trade)	-	6
Amount due to joint ventures (non-trade)	5	(12)
Cash generated from operations	914	496
Tax refund	45	149
<b>Net cash flow from operating activities</b>	<b>959</b>	<b>645</b>

**Cash flows from investing activities**

Interest income received	30	37
Purchase of property, plant and equipment	(2,339)	(4,038)
Proceeds from disposal of plant and equipment	16	2
Acquisition of intangible assets	(9)	(40)
Net cash flow from disposal of a subsidiary	125	-
<b>Net cash flow used in investing activities</b>	<b>(2,177)</b>	<b>(4,039)</b>

**Cash flows from financing activities**

Increase in fixed deposits and cash at bank pledged	-	(2)
Interest expense paid	(165)	(183)
Net (Repayment of) proceeds from finance lease obligations	(58)	12
Proceeds from short-term loans	390	3,270
Repayment of short-term loans	(1,767)	(1,085)
Proceeds of long-term loans	543	1,086
Repayment of long-term loans	(1,254)	(1,050)
Purchase of treasury shares	(283)	-
Amount owing to landlord	(24)	-
Capital injection from minority shareholders of subsidiaries	-	450
Loan from minority shareholders of subsidiaries	44	-
<b>Net cash flow (used in) from financing activities</b>	<b>(2,574)</b>	<b>2,498</b>

Net decrease in cash and cash equivalents	(3,792)	(896)
Cash and cash equivalents at beginning of year	47,877	38,238
<b>Cash and cash equivalents at end of period</b>	<b>44,085</b>	<b>37,342</b>

**Note: Cash and cash equivalents**

Cash on hand and at bank	40,786	34,626
Fixed deposits	3,299	2,824
	44,085	37,450
Less: Fixed deposits pledged	-	(108)
Cash and cash equivalents	44,085	37,342

**1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year**

Group	Attributable to Shareholders of the Company							Minority interests	Total equity
	Share capital	Treasury shares	Translation reserve	Accumulated profits	Statutory reserve fund	Fair value adjustment reserve	Total		
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Balance at 1 January 2008	33,303	-	(213)	10,394	612	-	44,096	3,170	47,266
Total comprehensive income (loss) for the period	-	-	(36)	(302)	-	-	(338)	61	(277)
Issuance of new shares to minority shareholders	-	-	-	-	-	-	-	450	450
<b>Balance at 31 March 2008</b>	<b>33,303</b>	<b>-</b>	<b>(249)</b>	<b>10,092</b>	<b>612</b>	<b>-</b>	<b>43,758</b>	<b>3,681</b>	<b>47,439</b>
Balance at 1 January 2009	33,303	-	545	16,408	1,076	1,178	52,510	3,623	56,133
Total comprehensive income (loss) for the period	-	-	590	2,079	-	(575)	2,094	98	2,192
Purchase of treasury shares	-	(283)	-	-	-	-	(283)	-	(283)
Issuance of new shares to a minority shareholder	-	-	-	-	-	-	-	177	177
Disposal of a subsidiary	-	-	-	-	-	-	-	(193)	(193)
<b>Balance at 31 March 2009</b>	<b>33,303</b>	<b>(283)</b>	<b>1,135</b>	<b>18,487</b>	<b>1,076</b>	<b>603</b>	<b>54,321</b>	<b>3,705</b>	<b>58,026</b>

<b>Company</b>	<b>Share capital</b>	<b>Treasury shares</b>	<b>Accumulated profits</b>	<b>Total</b>
	\$000	\$000	\$000	\$000
As at 1 January 2008	33,303	-	2,219	35,522
Total comprehensive income for the period	-	-	433	433
<b>Balance at 31 March 2008</b>	<b>33,303</b>	<b>-</b>	<b>2,652</b>	<b>35,955</b>
As at 1 January 2009	33,303	-	3,173	36,476
Purchase of treasury shares	-	(283)	-	(283)
Total comprehensive income for the period	-	-	199	199
<b>Balance at 31 March 2009</b>	<b>33,303</b>	<b>(283)</b>	<b>3,372</b>	<b>36,392</b>

**1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year**

During 1Q 2009, the Company acquired 970,000 of its ordinary shares and held as treasury shares. As at 31 March 2009, the Company's issued and paid up capital, excluding 970,000 (31 December 2008: Nil) treasury shares held, comprises 233,941,034 (31 December 2008: 234,911,034) ordinary shares.

**1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.**

As at 31 March 2009, the Company's issued and paid up capital, excluding 970,000 (31 December 2008: Nil) treasury shares held, comprises 233,941,034 (31 December 2008: 234,911,034) ordinary shares.

**1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported thereon.**

During 1Q 2009, the Company acquired 970,000 of its ordinary shares and held as treasury shares. As at 31 March 2009, there were 970,000 (31 December 2009: Nil) ordinary shares held as treasury shares.

**2. Whether the figures have been audited, or reviewed and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagements to Review Financial Statements), or an equivalent standard)**

The figures have not been audited or reviewed by the Company's auditors.

**3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)**

Not applicable.

**4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied**

The Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting period compared with the audited annual financial statements for the year ended 31 December 2008, except for the adoption of the Financial Reporting Standards (FRS) which are effective for financial year beginning on or after 1 January 2009 as disclosed below.

**5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change**

The adoption of new/ revised FRS effective 1 January 2009 has no material impact on the financial statements of the Group, except for FRS 1 and FRS 108 as indicated below:

#### FRS 1 Presentation of Financial Statements - Revised Presentation

The revised FRS 1 requires owner and non-owner changes in equity to be presented separately. The statement of changes in equity will include only details of transactions with owners, with all non-owner changes in equity presented as a single line item. In addition, the revised standard introduces the statement of comprehensive income: it presents all items of income and expense recognised in profit or loss, together with all other items of recognised income and expense, either in one single statement, or in two linked statements. The Group is presenting the statement of comprehensive income in one single statement.

#### FRS 108 Operating Segments

FRS 108 requires entities to disclose segment information based on the information reviewed by the entity's chief operating decision maker. As this is a disclosure standard, it will have no impact on the financial position or financial performance of the Group.

**6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends**

	Group	
	1Q2009	1Q2008
Earnings per ordinary share for the period:		
(a) Based on weighted average number of ordinary shares in issue	0.89 cent	-0.13 cent
Weighted average number of ordinary shares	234,587,701	234,911,034
(b) On a fully diluted basis	0.89 cent	-0.13 cent
Adjusted weighted average number of ordinary shares	234,587,701	234,911,034

As at 31 March 2009, there were no share options issued under the "BreadTalk Group Limited Employees' Share Option Scheme" nor award of any shares under the BreadTalk Restricted Share Grant Plan. Hence, there were no potential dilutive ordinary shares.

**7. Net asset value (for the issuer and the group) per ordinary share based on issued share capital of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year**

	Group		Company	
	31.03.2009	31.12.2008	31.03.2009	31.12.2008
Net asset value per ordinary share based on issued share capital as at the end of period reported on	<u>23.2 cents</u>	<u>22.4 cents</u>	<u>15.6 cents</u>	<u>15.5 cents</u>

**8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on**

**Overview**

The Group recorded strong revenue and profit growth for the first quarter ended 31 March 2009 on the back of broad-based sales growth across all business and geographical segments and effective cost management. Group revenue rose 26.9% to \$57.2 million in 1Q09 while profit before tax rose 476.3% to \$3.0 million.

Group operating profit rose 292.9% to \$3.3 million in 1Q09, up from \$0.8 million in 1Q08 mainly boosted by the turnaround of the Singapore bakery operations and the Hong Kong food court operations as well as higher profit contribution from Din Tai Fung restaurants. The de-consolidation of the under-performing J Co. Donut business effective 1 January 2009 following the disposal of 70%-owned Twin Peaks Venture Singapore Pte Ltd also lifted the Group's operating profit.

Share of associates' loss was \$200,000 in 1Q09 compared to a loss of \$134,000 in 1Q08 mainly attributed to net loss incurred by Out of The Box Pte Ltd, a 30% owned associate.

Share of results of joint ventures was \$108,000 in profit in 1Q09 compared to a loss of \$18,000 in 1Q08 mainly due to improved performance from the 50%-owned food court joint venture in Malaysia.

With the turning around of certain loss-making subsidiaries in 1Q09, the Group's effective tax rate dropped to 27.9% in 1Q09 compared to 146.0% in 1Q08.

As a result, Group net profit attributable to the shareholders rose to \$2.1 million in 1Q09 compared to a net loss of \$0.3 million in 1Q08.

Earnings per share on a fully diluted basis for 1Q09 was 0.89 cent compared to a net loss per share of 0.13 cent in 1Q08 whilst its net asset value per share rose to 23.2 cents as of 31 March 2009, up from 22.4 cents as of 31 December 2008.

**(A) Segmental Analysis**

Group revenue rose 26.9% to \$57.2 million in 1Q09 fueled by successful expansion drive across all business divisions.

	1Q2009		1Q2008		<u>Increase</u>	
	\$000	% Contribution	\$000	% Contribution	\$000	
Bakery sales	25,359	44.3%	19,628	43.5%	5,731	29.2%
Franchise income	4,199	7.3%	3,567	7.9%	632	17.7%
Restaurant sales	8,751	15.3%	7,297	16.2%	1,454	19.9%
Foodcourt income	18,892	33.0%	14,599	32.4%	4,293	29.4%
	<u>57,201</u>	<u>100.0%</u>	<u>45,091</u>	<u>100.0%</u>	<u>12,110</u>	26.9%

## Bakery

The number of bakery outlets owned and operated by the Group:

	Number of Bakery Outlets		
	31-Mar-09	31-Dec-08 *	31-Mar-08 *
Singapore	43	42	37
Malaysia	12	12	7
Hong Kong	6	5	2
PRC	37	36	31
Thailand	3	3	3
	<u>101</u>	<u>98</u>	<u>80</u>

\* For purpose of comparison, the number of bakery outlet excludes J Co. Donut outlets following its disposal effective January 2009.

Sales from bakery business, the largest revenue contributor, increased 29.2% to \$25.4 million in 1Q09. Sales growth was driven by expansion in Singapore (+14.0%), the PRC (+44.8%) and Hong Kong (145.6%) as well as strengthening of the Chinese yuan against Singapore dollar in 1Q09 compared to 1Q08.

The Group's franchised bakery network:

	As At		
	31-Mar-09	31-Dec-08	31-Mar-08
Indonesia	50	48	40
Philippines	15	15	11
Kuwait	7	7	7
UAE	-	4	3
Oman	1	1	-
Taiwan	-	-	1
India	7	7	4
Korea	2	1	-
PRC	62	58	43
Bahrain	1	-	-
	<u>145</u>	<u>141</u>	<u>109</u>

Franchise revenue grew 17.7% to \$4.2 million in 1Q09, mainly due to growth in royalty and raw materials sales as the total number of franchised outlets increased by 36 to 145 outlets as of March 2009 compared to a year ago.

Overall bakery segment registered an operating profit of \$1.0 million in 1Q09, reversing an operating loss of \$0.7 million in 1Q08. The profit growth was mainly boosted by a turnaround of the Singapore bakery operations mainly as a result of higher revenue and lower raw material costs achieved through better sourcing as well as savings in certain head office expenses. The de-consolidation of the loss-making J Co. Donut business following its disposal effective 1 January 2009 also lifted the operating profit of the bakery business.

## Restaurants

Revenue from the restaurant business grew 19.9% to \$8.8 million in 1Q09, up from \$7.3 million in 1Q08. This was mainly attributable to revenue contribution from the sixth Din Tai Fung restaurant at Jurong Point Shopping mall opened in December 2008 as well as higher same store sales achieved for the existing Din Tai Fung restaurants.

Restaurant business registered a lower operating profit \$0.6 million in 1Q09 compared to \$0.7 million in 1Q08 mainly due to an impairment loss of \$0.3 million for plant and equipment at Station Kitchen and start-up cost of Carl's Junior business of \$0.2 million. Excluding the impairment loss and start-up cost, operating profit grew some 75.5% mainly attributable to higher profit contribution from Din Tai Fung restaurants as a result of higher revenue achieved.

## Food Courts

Number of food courts owned and operated by the Group:

	As At		
	31-Mar-09	31-Dec-08	31-Mar-08
PRC	22	20	20
Hong Kong	5	5	2
Singapore	3	3	3
Malaysia	1	1	1
	<u>31</u>	<u>29</u>	<u>26</u>

Food court business registered revenue growth of \$4.3 million or 49.4% from \$14.6 million in 1Q08 to \$18.9 million in 1Q09 with higher revenue contribution from Hong Kong (+105.1%) and the PRC (+25.5%) food court operations.

Food court operating profit rose \$1.0 million to \$1.3 million in 1Q09 compared to \$0.3 million in 1Q08. The profit growth was driven mainly by turnaround in the Hong Kong operations which registered an operating profit of \$0.2 million in 1Q09 compared to an operating loss of \$0.8m in 1Q08. The Hong Kong food court performance in 1Q08 was affected by delay in the opening of new food courts where operating leases had already commenced.

## **(B) Geographical Analysis**

Breakdown of the Group's revenue by geographical segments is summarised below:

	1Q2009		1Q2008		Increase	
	\$000	% Contribution	\$000	% Contribution	\$000	
Singapore	25,506	44.6%	22,575	50.1%	2,931	13.0%
PRC	21,850	38.2%	16,308	36.2%	5,542	34.0%
Hong Kong	6,461	11.3%	3,162	7.0%	3,299	104.3%
Rest of the world	3,384	5.9%	3,046	6.7%	338	11.1%
	<u>57,201</u>	<u>100.0%</u>	<u>45,091</u>	<u>100.0%</u>	<u>12,110</u>	<u>26.9%</u>

The Group achieved broad-based revenue growth across all geographical segments in 1Q09. Revenue contribution from PRC grew \$5.5 million or 34.0% to \$21.9 million in 1Q09, with growth coming from both the bakery and food court segments.

Revenue from Hong Kong doubled to \$6.5 million in 1Q09 mainly driven by revenue growth from food court operation while revenue from Singapore grew \$2.9 million or 13.0% to \$25.5 million in 1Q09 mainly contributed by the restaurant and bakery operations.

## **(C) Balance Sheet**

Other payables decreased by \$6.2 million to \$28.7 million as at 31 March 2009 compared to \$34.9 million as at 31 December 2008. The decrease was mainly due to lower payables relating to capital expenditure as at 31 March 2009 following payments to suppliers as well as seasonally lower sales takings collected on behalf of food court tenants in the 1Q09.

As at 31 March 2009, the Group's net current liabilities position narrowed to \$2.3 million compared to \$5.5 million as at 31 December 2008. The improvement was mainly attributable to strong operating cash flow before changes in working capital. The net current liabilities position arose mainly from the use of cash and borrowings to finance the purchase of plant and equipments as part of the Group's business expansion. Included in current liabilities are food court tenants' deposits and stored value card deposits of \$8.2 million and deferred revenue of \$6.2 million. Deferred revenue as at 31 March 2009 comprises mainly unutilised value on stored value cards, deferred franchise income and unredeemed cash vouchers sold. These current liabilities, because of their nature, are not expected to result in significant cash outflow from the Group within the next 12 months. In addition, the Group has unutilised banking facilities available for future use.

The Group's total borrowings decreased by \$1.8 million to \$15.2 million as at 31 March 2009 compared to \$17.0 million as at 31 December 2008. The reduction was due to repayment of bank loans of about \$3.0 million during the period offset by new bank loans of \$0.9 million taken up to finance the Group's business expansion as well as capitalisation of a loan from a minority shareholder of a subsidiary of approximately \$0.2 million. The Group's gearing stood at 0.26 as at 31 March 2009 compared to 0.30 as at 31 December 2008.

## **(D) Cash Flow Statement**

As at 31 March 2009, the Group's cash and cash equivalents stood at \$44.1 million, a decrease of \$3.8 million compared to \$47.9 million as at 31 December 2008. The decrease was mainly due to investment in capital expenditure of \$2.3 million as well as net repayment of borrowings of \$2.1 million and purchase of treasury shares amounting to \$0.3 million, partially offset by a net operating cash inflow of \$1.1 million generated in 1Q09.

## **9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results**

Not Applicable.

## **10. A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months**

Having proven its resilience in delivering profits and growth even in difficult time, the Group is well-placed to overcome economic challenges in stepping up its long-term growth strategy implementation.

The Group's efforts in building up a strong foundation for its business have paid off as it successfully navigates through the stormy weather to achieve good results amidst economic turmoil. It managed to post double-digit revenue growth and higher profit margins across all business and geographical segments. It had also successfully turned around the Hong Kong food court operations as planned. The Group's cost management efforts have been effective in boosting profits and margins despite challenging time, and it will continue these initiatives to enhance its prospects.

Given the uncertain economic outlook ahead, the Group's expansion plans remain on track. It will stay focused on developing good performing businesses while consolidating the loss-making ones. To this end, the Group managed to increase profit by disposing the loss-making J-Co Donut business. It will launch the Carl's Junior and Ramen outlets in 2H09.

The Group had recently awarded the Middle East Master Franchise to Pan Arabian Gourmet based in Bahrain. The twelve countries covered under the Middle East Master Franchise are Turkey, Jordan, Syria, Egypt, Morocco, Lebanon, Libya, Algeria, Sudan, Tunisia, Iran and Iraq. The Group sees tremendous potential in the Middle East and the strength of its partner which has vast experience and network in these diverse markets.



**11. Dividend**

**(a) Current Financial Period Reported On**

Any dividend recommended for the current financial period reported on?  
None.

**(b) Corresponding Period of the Immediately Preceding Financial Year**

Any dividend declared for the corresponding period of the immediately preceding financial year?  
None.

**(c) Date payable**

Not applicable

**(d) Books closure date**

Not applicable

**12. If no dividend has been declared/recommendeded, a statement to that effect**

No interim dividend for the first quarter ended 31 March 2009 has been recommended.

**PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT**

**(This part is not applicable to Q1, Q2, Q3 and Half Year Results)**

**13. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year**

Not applicable

**14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments**

Not applicable

**15. Breakdown of revenue and profit after tax**

Not applicable

**16. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year**

Not applicable

**17. Negative Assurance on Interim Financial Statements**

To the best knowledge of the Board of Directors, nothing material has come to the attention of the Board of Directors which may render the financial results for the first quarter ended 31 March 2009 of the Group and the Company to be false or misleading in any material aspect.

**BY ORDER OF THE BOARD**

Tan Cher Liang  
Company Secretary  
13 May 2009